# Cape Colial <br> DEVELOPMENT SERVICES DEPARTMENT 



# Monthly Activity Report 

 August 2023

## Development Services Department

## Monthly Activity Report

## TABLE OF CONTENTS

INTRODUCTION: DEVELOPMENT SERVICES DEPARTMENT ..... 3
BUILDING PERMIT APPLICATIONS ..... 4
BUILDING PERMITS ISSUED ..... 5
SINGLE FAMILY HOME BUILDING PERMITS ISSUED \& COMMERCIAL CONSTRUCTION BUILD- ING PERMITS ISSUED ..... 6
BUILDING INSPECTIONS COMPLETED ..... 7
CODE COMPLIANCE ABATEMENT CASES OPENED ..... 8
VALUATION OF BUILDING PERMITS ISSUED ..... 9
SUMMARY OF MAJOR ACTIVITY CHANGES ..... 10
PERFORMANCE MEASURES ..... 11
AVERAGE DAYS TO ISSUE PERMIT BY TYPE ..... 12
SINGLE FAMILY HOME - AVERAGE DAYS TO REVIEW BUILDING PLANS - BY REVIEW TYPE ..... 13
COMMERCIAL CONSTRUCTION - AVERAGE DAYS TO REVIEW BUILDING PLANS - BY REVIEW ..... 14
RESIDENTIAL HOUSING ECONOMIC INDICATOR ..... 15
ENERGOV STABILIZATION \& OPTIMIZATION EFFORTS ..... 16
ORGANIZATIONAL CHART ..... 17
HISTORICAL FTE, VACANCIES, \& PRECEPTS ..... 18
GREAT SERVICE FOR OUR RESIDENTS \& EMPLOYEE SPOTLIGHT \& CONTACT INFO ..... 19
DEVELOPMENT DISCUSSIONS IN THE CAPE! ..... 20

## INTRODUCTION: DEVELOPMENT SERVICES DEPARTMENT

I welcome you to read and review our comprehensive Monthly Activity Report. This is the City of Cape Coral, FL Development Services Department's (DSD) effort to provide comprehensive, timely, reliable, and transparent information to the public, developers, and others interested in knowing about the great work Cape Coral leadership and employees perform.

In DSD, there are no silo's, every division is tied to each other, in reference to the steps needed to ensure our residents have safe housing and keep our community beautiful. We strongly believe in the team concept: either we all win, or we all lose. We could not provide our customers with the level of service that we do, with the record number of activities performed, if it wasn't for the dedication of our employees, the leadership from our elected officials, and the support of the City Manager and other departments. This is truly an example of teamwork-based success.

New to this report are: narrative summary of significant activity changes, increased type of permits where the average calendar days to issue permit are identified, average days to conduct plan reviews by type of reviews, and a page specifically dedicated to ways to communicate with us. The reason for so much information is to keep and/or gain trust between DSD and our public and industry, and to assist you in understanding our operations so that you can better prepare for efficient and successful projects. Cape Coral will become the best place to build in and develop!

DSD is in the process of implementing the Baldrige Excellence Framework as we march towards our journey for IAS Accreditation, with the goal of becoming nationally recognized as a leader in development services operations while simultaneously becoming recognized in performance excellence! To achieve this, we are implementing change, which will require the DSD team to get out of their comfort zone; with the support of the City Manager and the elected officials, this journey will be reached! Feel free to provide us with tactful corrective criticism, I recognize that we cannot do it without our public and our industry partners!

I would like to recognize the support from the Cape Coral Construction Industry Association as well as from Lee Building Industry Association, whose communications with us and continued recommendations for improvement serve to guide us in continuing our efforts to become efficient, provide great customer service, and hear the voice of our local building industry, which is a major economic engine for Cape Coral.

Respectfully,


Picture: DSD Leadership Team, August 2023

Juan G. Guerra, ICMA-CM, CPM Development Services Director - Interim

DEPARTMENT WEBPAGE
www.capecoral.gov/department/community_development

## DSD Vision Statement

By 2028, Cape Coral Development Services Department will be a nationally recognized leader in development services and in the beautification of our community.

## DSD Mission Statement

A team of progressive and responsive professionals, striving to continuously improve our service, to protect the public health, safety, and general welfare of the residents.

## BUILDING PERMIT APPLICATIONS

| Month | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | $\begin{gathered} 2023 \text { vs } 2022 \\ \text { Difference } \end{gathered}$ | $\begin{gathered} 2023 \text { vs } 2021 \\ \text { Difference } \end{gathered}$ | $\begin{gathered} 2023 \text { vs } 2020 \\ \text { Difference } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| October | 2,532 | 2,662 | 2,875 | 4,320 | 3,981 | 3,447 | (534) | (873) | 572 |
| November | 2,447 | 2,280 | 2,273 | 3,382 | 3,709 | 8,114 | 4,405 | 4,732 | 5,841 |
| December | 2,438 | 1,835 | 2,141 | 3,942 | 3,601 | 8,862 | 5,261 | 4,920 | 6,721 |
| January | 2,461 | 2,255 | 2,630 | 3,586 | 3,753 | 9,272 | 5,519 | 5,686 | 6,642 |
| February | 2,719 | 2,305 | 2,612 | 4,065 | 3,435 | 8,521 | 5,086 | 4,456 | 5,909 |
| March | 2,917 | 2,538 | 2,918 | 5,144 | 5,759 | 9,031 | 3,272 | 3,887 | 6,113 |
| April | 3,064 | 2,663 | 2,567 | 4,801 | 4,662 | 7,225 | 2,563 | 2,424 | 4,658 |
| May | 3,195 | 2,846 | 2,821 | 4,165 | 5,044 | 7,036 | 1,992 | 2,871 | 4,215 |
| June | 3,120 | 2,803 | 3,954 | 4,655 | 4,637 | 6,706 | 2,069 | 2,051 | 2,752 |
| July | 2,783 | 2,737 | 4,107 | 4,058 | 4,513 | 5,304 | 791 | 1,246 | 1,197 |
| August | 2,895 | 2,603 | 3,987 | 4,236 | 5,143 | 5,465 | 322 | 1,229 | 1,478 |
| September | 2,301 | 2,429 | 3,791 | 3,910 | 3,573 | - |  |  |  |
| Total | 32,872 | 29,956 | 36,676 | 50,264 | 51,810 | 78,983 | 30,746 | 32,629 | 46,098 |
| Average/Mo | 2,739 | 2,496 | 3,056 | 4,189 | 4,318 | 7,180 | 2,863 | 2,992 | 4,124 |
| Percentage change over Prior Year | N/A | -8.9\% | 22.4\% | 37.0\% | 3.1\% | 63.7\% | N/A | 71.4\% | 134.9\% |




## BUILDING PERMITS ISSUED

| Month | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | $\begin{gathered} 2023 \text { vs } 2022 \\ \text { Difference } \end{gathered}$ | $\begin{gathered} 2023 \text { vs } 2021 \\ \text { Difference } \end{gathered}$ | $\begin{gathered} 2023 \text { vs } 2020 \\ \text { Difference } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| October | 2,444 | 2,842 | 2,941 | 3,772 | 3,413 | 5,101 | 1,688 | 1,329 | 2,160 |
| November | 2,353 | 2,275 | 2,250 | 3,234 | 3,629 | 7,380 | 3,751 | 4,146 | 5,130 |
| December | 2,239 | 1,998 | 2,170 | 3,825 | 3,553 | 8,481 | 4,928 | 4,656 | 6,311 |
| January | 2,509 | 2,089 | 2,597 | 3,644 | 3,357 | 9,582 | 6,225 | 5,938 | 6,985 |
| February | 2,531 | 2,170 | 2,578 | 3,710 | 2,821 | 8,132 | 5,311 | 4,422 | 5,554 |
| March | 2,741 | 2,607 | 2,819 | 5,001 | 2,776 | 7,625 | 4,849 | 2,624 | 4,806 |
| April | 2,908 | 2,687 | 2,579 | 4,409 | 5,441 | 6,815 | 1,374 | 2,406 | 4,236 |
| May | 3,180 | 2,854 | 2,706 | 3,732 | 3,862 | 6,218 | 2,356 | 2,486 | 3,512 |
| June | 2,837 | 2,551 | 3,480 | 4,687 | 4,595 | 7,256 | 2,661 | 2,569 | 3,776 |
| July | 2,848 | 2,907 | 3,960 | 4,089 | 4,261 | 5,850 | 1,589 | 1,761 | 1,890 |
| August | 3,373 | 2,566 | 3,833 | 4,087 | 4,876 | 5,728 | 852 | 1,641 | 1,895 |
| September | 2,359 | 2,450 | 3,710 | 3,496 | 3,465 | - |  |  |  |
| Total | 32,322 | 29,996 | 35,623 | 47,686 | 46,049 | 78,168 | 35,584 | 33,978 | 46,255 |
| Average/Mo | 2,694 | 2,500 | 2,969 | 3,974 | 3,837 | 7,106 | 3,269 | 3,132 | 4,138 |
| Percentage change over Prior Year | N/A | -7.2\% | 18.8\% | 33.9\% | -3.4\% | 83.6\% | N/A | 78.8\% | 139.4\% |

## Building Permits Issued




## SINGLE FAMILY HOME BUILDING PERMITS ISSUED

| Month | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | $\begin{gathered} 2023 \text { vs } 2022 \\ \text { Difference } \end{gathered}$ | $\begin{aligned} & 2023 \text { vs } 2021 \\ & \text { Difference } \end{aligned}$ | $\begin{gathered} 2023 \text { vs } 2020 \\ \text { Difference } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| October | 168 | 184 | 203 | 354 | 388 | 252 | (136) | (102) | 49 |
| November | 188 | 162 | 163 | 272 | 373 | 287 | (86) | 15 | 124 |
| December | 130 | 172 | 154 | 313 | 275 | 298 | 23 | (15) | 144 |
| January | 185 | 115 | 187 | 338 | 406 | 455 | 49 | 117 | 268 |
| February | 161 | 137 | 181 | 313 | 354 | 333 | (21) | 20 | 152 |
| March | 149 | 147 | 155 | 300 | 325 | 303 | (22) | 3 | 148 |
| April | 191 | 139 | 139 | 383 | 465 | 302 | (163) | (81) | 163 |
| May | 232 | 133 | 157 | 372 | 698 | 286 | (412) | (86) | 129 |
| June | 225 | 112 | 188 | 408 | 579 | 309 | (270) | (99) | 121 |
| July | 216 | 191 | 216 | 406 | 432 | 207 | (225) | (199) | (9) |
| August | 206 | 183 | 266 | 370 | 545 | 251 | (294) | (119) | (15) |
| September | 136 | 199 | 267 | 354 | 299 | - |  |  |  |
| Total | 2,187 | 1,874 | 2,276 | 4,183 | 5,139 | 3,283 | $(1,557)$ | (546) | 1,274 |
| Average/Mo | 182 | 156 | 190 | 349 | 428 | 298 | (130) | (50) | 109 |
| Percentage change over Prior Year | N/A | -14.3\% | 21.5\% | 83.8\% | 22.9\% | -32.2\% | N/A | -14.4\% | 57.4\% |

## COMMERCIAL CONSTRUCTION BUILDING PERMITS ISSUED

| Month | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| October | 16 | 24 | 18 | 17 | 29 | 7 |
| November | 20 | 19 | 13 | 9 | 15 | 25 |
| December | 20 | 20 | 16 | 13 | 22 | 10 |
| January | 31 | 22 | 21 | 13 | 11 | 27 |
| February | 19 | 23 | 12 | 12 | 11 | 23 |
| March | 21 | 25 | 28 | 36 | 18 | 38 |
| April | 13 | 33 | 8 | 16 | 21 | 28 |
| May | 24 | 25 | 17 | 16 | 39 | 51 |
| June | 18 | 31 | 21 | 28 | 13 | 34 |
| July | 17 | 21 | 16 | 33 | 17 | 42 |
| August | 24 | 31 | 21 | 32 | 28 | 33 |
| September | 13 | 29 | 32 | 32 | 12 | - |
| Total | 236 | 303 | 223 | 257 | 236 | 318 |
| Average/Mo | 20 | 25 | 19 | 21 | 20 | 29 |
| Percentage change over Prior Year | N/A | 28.4\% | -26.4\% | 15.2\% | -8.2\% | 42.0\% |




## BUILDING INSPECTIONS COMPLETED

| Month | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| October | 9,172 | 9,194 | 13,568 | 17,196 | 18,931 | 13,446 |
| November | 8,369 | 8,932 | 11,404 | 14,797 | 18,573 | 16,671 |
| December | 10,177 | 9,576 | 11,633 | 19,673 | 19,405 | 21,110 |
| January | 9,759 | 9,955 | 12,782 | 17,706 | 18,588 | 26,377 |
| February | 10,046 | 10,639 | 12,692 | 19,188 | 16,537 | 27,669 |
| March | 9,431 | 9,130 | 13,574 | 22,378 | 20,910 | 36,697 |
| April | 9,947 | 9,585 | 12,134 | 21,172 | 18,451 | 29,739 |
| May | 10,992 | 9,832 | 12,036 | 18,931 | 20,078 | 32,102 |
| June | 8,657 | 9,090 | 13,104 | 20,758 | 19,549 | 35,071 |
| July | 7,296 | 10,617 | 14,403 | 18,414 | 18,273 | 28,686 |
| August | 7,580 | 9,278 | 15,086 | 20,004 | 23,454 | 31,158 |
| September | 7,892 | 8,476 | 15,482 | 19,397 | 16,725 | - |
| Total | 109,318 | 114,304 | 157,898 | 229,614 | 229,474 | 298,726 |
| Average/Mo | 9,110 | 9,525 | 13,158 | 19,135 | 19,123 | 27,157 |
| Percentage change over Prior Year | N/A | 4.6\% | 38.1\% | 45.4\% | -0.1\% | 40.4\% |



2023 vs 2021
Difference
$(3,750)$
1,874
1,437
8,671
8,481
14,319
8,567
13,171
14,313
10,272
11,154
88,509

| 2023 vs 2020 |
| ---: |
| Difference |
| $(122)$ |
| 5,267 |
| 9,477 |
| 13,595 |
| 14,977 |
| 23,123 |
| 17,605 |
| 20,066 |
| 21,967 |
| 14,283 |
| 16,072 |
|  |
| 156,310 |


| 8,034 |
| ---: |
| $N / A$ |


| 8,022 |
| ---: |
|  |
| $41.9 \%$ |


| 13,999 |
| ---: |
|  |
| $106.4 \%$ |

## Building Inspections Completed



## TOP 10 BUILDING INSPECTIONS - AUGUST 2023



## CODE COMPLIANCE ABATEMENT CASES OPENED

| Month | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | $\begin{gathered} 2023 \text { vs } 2022 \\ \text { Difference } \end{gathered}$ | $\begin{gathered} 2023 \text { vs } 2021 \\ \text { Difference } \end{gathered}$ | $\begin{gathered} 2023 \text { vs } 2020 \\ \text { Difference } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| October | 1,789 | 2,197 | 2,776 | 2,466 | 2,282 | 65 | $(2,217)$ | $(2,401)$ | $(2,711)$ |
| November | 1,762 | 1,635 | 2,263 | 2,333 | 2,250 | 223 | $(2,027)$ | $(2,110)$ | $(2,040)$ |
| December | 1,708 | 2,071 | 2,383 | 2,810 | 2,369 | 572 | $(1,797)$ | $(2,238)$ | $(1,811)$ |
| January | 2,237 | 2,939 | 3,206 | 3,229 | 2,118 | 1,513 | (605) | $(1,716)$ | $(1,693)$ |
| February | 2,444 | 2,747 | 3,177 | 3,230 | 1,596 | 1,954 | 358 | $(1,276)$ | $(1,223)$ |
| March | 2,879 | 2,795 | 3,619 | 4,190 | 2,476 | 2,659 | 183 | $(1,531)$ | (960) |
| April | 3,431 | 2,920 | 4,769 | 3,819 | 2,526 | 2,087 | (439) | $(1,732)$ | $(2,682)$ |
| May | 3,070 | 3,139 | 5,008 | 3,304 | 2,952 | 2,664 | (288) | (640) | $(2,344)$ |
| June | 2,564 | 2,365 | 3,282 | 3,469 | 2,725 | 2,512 | (213) | (957) | (770) |
| July | 2,135 | 2,341 | 2,826 | 2,723 | 1,936 | 1,812 | (124) | (911) | $(1,014)$ |
| August | 2,409 | 2,194 | 2,994 | 2,490 | 2,009 | 2,204 | 195 | (286) | (790) |
| September | 1,791 | 1,901 | 2,790 | 2,341 | 1,698 | - |  |  |  |
| Total | 28,219 | 29,244 | 39,093 | 36,404 | 26,937 | 18,265 | $(6,974)$ | $(15,798)$ | $(18,038)$ |
| Average/Mo | 2,352 | 2,437 | 3,258 | 3,034 | 2,245 | 1,660 | (584) | $(1,373)$ | $(1,597)$ |
| Percentage change over Prior Year | N/A | 3.6\% | 33.7\% | -6.9\% | -26.0\% | -27.6\% | N/A | -45.3\% | -49.0\% |

*Data updated in August with new numbers from updated report June \& July 2023 report, title of report updated to coincide with analysis


Top 10 Code Violations - 2023





| Average $/$ Mo | $\$$ | $95,932,542$ | $\$$ | $67,932,084$ | $\$$ | $80,727,004$ | $\$$ | $123,854,584$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Percentage <br> change over <br> Prior Year | N／A |  |  |  | $167,853,632$ | $\$$ | $284,653,955$ |  |




Month
October
Novembe December January 른 $\stackrel{\overline{⿳ 亠 口}}{4}$ June August September Total
Valuation of Building Permits Issued

September
$56,531,220$










February
$99,849,547$

69，591，628
$106,219,898$



## SUMMARY OF MAJOR ACTIVITY CHANGES

## Permit Monthly Activity

- Building permits issued August were 5,728, a $2 \%$ decrease from last month, but an increase of $17 \%$ from August of last year.
- Single Family Home building permits issued August were 251, a $21 \%$ increase from last month, and a decrease of 54\% from August of last year.
- Commercial construction building permits issued August were 33, a $21 \%$ decrease from last month, and an increase of 5\% from August of last year.
- Building inspections in August were 31,158, a 9\% increase from last month, and an increase of $33 \%$ from August of last year.
- Code Compliance abatement cases opened in August were 2,204, a $22 \%$ increase from last month, and an increase of 10\% from August of last year.


## Material Changes in Performance Measures

Code Compliance Activity:
Code cases opened while being proactive to reactive in August $75 \%$ to $25 \%$. The average for the fiscal year is $73 \%$ to $27 \%$ respectively.
Code cases resolved through voluntary compliance to forced compliance in August $85 \%$ to $15 \%$. The average for the fiscal year is $87 \%$ to $13 \%$ respectively.
Third Party Vendor Assistance:
Contracted building inspections conducted in August were 4,152, a 5\% reduction from last month, and a decrease of $46 \%$ from the month of March 2023, the highest point of Contracted building inspections this fiscal year.
Hurricane Ian Permits:
Hurricane lan permits in August were 896, a 31\% reduction from last month, and a decrease of 84\% from the month of January 2023, the highest point of Hurricane lan building permits tracked in the fiscal year.
Customer Service - Average Front Counter Wait Times:
Owner/Builder front counter average wait time in August was 9 minutes, the same amount from last month, and a decrease of $98 \%$ from the month of March 2023, the longest wait times tracked in the fiscal year.
Contractor front counter average wait time in August was 9 minutes, a $10 \%$ reduction from last month, and a decrease of $300 \%$ from the month of March 2023, the longest wait times tracked in the fiscal year.

Customer Service - Average Front Counter Wait Times:
Owner/Builder front counter average wait time in August was 9 minutes, a $85 \%$ reduction from last month, and a decrease of $93 \%$ from the month of March 2023, the longest wait times tracked in the fiscal year.

Environmental Reviews:
Environmental reviews of protected species in August were 299, a $21 \%$ increase from last month. Last month was the previous highest environmental reviews conducted.

## Average Days to Review Building Plans

Single Family Home Plans:
Plan review software BlueBeam experience errors nationwide. Issue was fixed late August.
Planning review activities combine for the longest permit review time periods. The allowable days to complete reviews will be reduced along with contracting with Third Party Vendors to assist in planning plan reviews.

Commercial Construction Plans:
Plan review software BlueBeam experience errors nationwide. Issue was fixed late August.
Electrical and Planning review activities are the longest permit review time periods, the allowable days to complete reviews will be reduced along with contracting with Third Party Vendors to assist in planning plan reviews, in late August CAP Government was contracted to review electrical plans.
Performance Measures


| m | $\bigcirc$ | $\stackrel{\infty}{\sim}$ | $\bigcirc$ | $\sim$ | － | の |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | N | $\bigcirc$ | প্লে | $\stackrel{m}{m}$ | $\begin{gathered} \infty \\ \underset{N}{2} \end{gathered}$ | 은 |
| N | $\checkmark$ | $\stackrel{\rightharpoonup}{\sim}$ | $\stackrel{N}{\mathrm{~N}}$ | O | $\begin{aligned} & 0 \\ & \stackrel{0}{5} \\ & \hline \end{aligned}$ | － |
| $\infty$ | m | $\underset{\sim}{\infty}$ | $\stackrel{\rightharpoonup}{\mathrm{N}}$ | m | $\stackrel{\Gamma}{\sigma}$ | $\bigcirc$ |
| $\infty$ | $\checkmark$ | $\begin{aligned} & 10 \\ & \end{aligned}$ | প্ল | $\stackrel{1}{\mathrm{~N}}$ | $\stackrel{\infty}{\infty}$ | N |
| $\infty$ | $\bigcirc$ | $\stackrel{\underset{\sim}{*}}{\underset{\sim}{2}}$ | N | $\bigcirc$ | $\left\lvert\, \begin{gathered} \mathrm{N} \\ \mathrm{~N} \end{gathered}\right.$ | $\bigcirc$ |
| $\mid 10$ | 1 | $\stackrel{\odot}{\sigma}$ | $\stackrel{\varphi}{N}$ | $\stackrel{\rightharpoonup}{\top}$ | $\begin{aligned} & \hline 0 \\ & \hline 0 \end{aligned}$ | 은 |
| の | $N$ | $\stackrel{\infty}{\underset{\sim}{\infty}}$ | $\underset{\leftarrow}{\star}$ | $\stackrel{6}{\square}$ | $\stackrel{\rightharpoonup}{\sigma}$ | 은 |
| $\infty$ | $\checkmark$ | 안 | $\mp$ | $\bigcirc$ | $\stackrel{\sim}{N}$ | N |
| $\bigcirc$ | $\infty$ | $\begin{aligned} & \infty \\ & \underset{\sim}{\infty} \\ & \hline \end{aligned}$ | $\bar{N}$ | $\stackrel{\circ}{N}$ | ৪ | $\infty$ |
| ナ | $\checkmark$ | $\begin{array}{\|c} \hline \infty \\ \underset{\sim}{\infty} \\ \hline \end{array}$ | $\underset{\sim}{*}$ | $\begin{array}{r} n \\ m \end{array}$ | $\stackrel{\cong}{N}$ | 안 |


| 3 | 7 | 4 | 10 | 8 | 14 | 23 | 19 | 38 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |



| 17,420 | 17,071 | 16,646 | 16,109 | 14,817 | 13,107 | 10,684 | 8,744 | 6,251 | 4,140 | 4,532 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 41 | 8 | 44 | 177 | 351 | 372 | 303 | 374 | 235 | 241 | 344 |
| 100.4 | 241.3 | 182.4 | 49.6 | 14.0 | 15.4 | 47.3 | 53.1 | 33.7 | 84.5 | 34.8 |
| 82.8 | 71.6 | 32.7 | 17.3 | 12.3 | 13.0 | 14.6 | 10.7 | 13.4 | 29.4 | 13.7 |
| $11.7 \%$ | $1.9 \%$ | $8.2 \%$ | $13.7 \%$ | $20.5 \%$ | $15.4 \%$ | $15.6 \%$ | $15.0 \%$ | $10.6 \%$ | $14.5 \%$ | $15.2 \%$ |
|  |  |  |  |  |  |  |  |  |  |  |
| 19 | 29 | 33 | 33 | 26 | 26 | 27 | 23 | 26 | 33 | 25 |
| 81 | 71 | 67 | 67 | 74 | 74 | 73 | 77 | 74 | 67 | 75 |


| - | 48 | 2,302 | 4,862 | 4,332 | 4,108 | 2,855 | 2,395 | 1,902 | 1,156 | 818 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 1 | 338 | 519 | 743 | 72 | 52 | 85 | 101 | 122 | 146 | 78 |


＊Starting June 26 front counter service is by appointment，no wait time is expected，better quality of customer service will be provided \＃of new BTR／Zoning Compliance Certificates \＃of sign permits 1）Applied For 1）Applied For 2）Issued
\＃Environmental Reviews Completed－Permits \＃of Environmental Reviews Completed－Plans
Housing assistance Deductible

## Building Inspections

Privatized／contracted roof inspections
Code Compliance
Cases available for resolution
Cases resolved through forced compliance Avg days，inspection to forced compliance
Avg days，inspection to voluntary compliance
\％of cases resolved through forced compliance
Complaint Reactive \％of cases
Proactive／Officer initiated \％of cases
Permitting
Hurricane lan－Re－roofing
Hurricane lan－Other
Counter avg wait（minutes）－Owner／Builder＊ Counter avg wait（minutes）－Contractor＊
Average Days To Issue Permit By Type


| - | O) | $\pm$ | 0 |
| :---: | :---: | :---: | :---: |
| 0 | $\bigcirc$ | $\sim$ |  |
| ค | N | $\infty$ | ¢ |


| $0)$ | 1 | - | $\bigcirc$ |
| :---: | :---: | :---: | :---: |
| 寸 | $\checkmark$ | $\pm$ | $\bigcirc$ |
| 10 |  | N | F |
|  |  |  | 0 |






Many common types of permits are issued immediately ONLINE (not at DSD), these are referred to as "Push-Button Permits", these permits include - Air Conditioning (Residential)

- Emergency Electrical Repair/Replace (Residential \& Commercial) - Fence Repair/Replace (Residential)
- Garage Door Replacement (Residential)
- Roof Metal or Shingle (Residential)


# SINGLE FAMILY HOME - AVERAGE DAYS TO REVIEW BUILDING PLANS - BY REVIEW TYPE 

Building Permit Reviews (Calendar days)

|  |  | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | July | Aug |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Section | Review Type |  |  |  |  |  |  |  |  |  |  |  |
| Building | Building | 14 | 31 | 18 | 17 | 12 | 12 | 12 | 13 | 13 | 20 | 24 |
| Customer B | Utility Billing | 3 | 3 | 4 | 4 | 2 | 2 | 2 | 1 | 1 | 1 | 1 |
| Planning | Environmental | - | 6 | 11 | 27 | 21 | 23 | 17 | 25 | 19 | 22 | 16 |
| Planning | Planning | 7 | 8 | 8 | 11 | 13 | 11 | 13 | 18 | 15 | 8 | 6 |
| Public Work | Stormwater | 19 | 24 | 9 | 5 | 3 | 4 | 4 | 3 | 2 | 2 | 3 |

Average
Oct -Aug
Calendar Days

| Calendar Days |
| ---: |
| 17 |
| 2 |
| 17 |
| 11 |
| 7 |

## Single Family Home - Initial Submission Per Inspection Type - Calendar Days



Building Permit Reviews (Business days)
Oct Nov
De

| 11 | 21 | 13 | 11 | 8 | 8 | 8 | 9 | 9 | 14 | 16 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 2 | 2 | 3 | 2 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| 5 | 10 | 12 | 24 | 22 | 22 | 21 | 30 | 24 | 21 | 15 |
| 13 | 16 | 6 | 3 | 2 | 3 | 3 | 2 | 2 | 2 | 2 |

Single Family Home - Initial Submission
Per Department/Division - Business Days


## Average

Oct -Aug
Business Days

| Business Days |
| ---: |
| 12 |
| 1 |
| 19 |
| 5 |

## COMMERCIAL CONSTRUCTION - AVERAGE DAYS TO REVIEW BUILDING PLANS - BY REVIEW TYPE

|  |  | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | July | Aug |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Section <br> Building <br> Customer B <br> Planning <br> Planning <br> Public Work: | Review Type |  |  |  |  |  |  |  |  |  |  |  |
|  | Building <br> Utility Billing <br> Environmental <br> Planning <br> Stormwater | 14 | 31 | 18 | 17 | 12 | 12 | 12 | 13 | 13 | 20 | 24 |
|  |  | 3 | 3 | 4 | 4 | 2 | 2 | 2 | 1 | 1 | 1 | 1 |
|  |  |  | 6 | 11 | 27 | 21 | 23 | 17 | 25 | 19 | 22 | 16 |
|  |  | 7 | 8 | 8 | 11 | 13 | 11 | 13 | 18 | 15 | 8 | 6 |
|  |  | 19 | 24 | 9 | 5 | 3 | 4 | 4 | 3 | 2 | 2 | 3 |
|  | Single Family Home - Initial Submission Per Inspection Type - Calendar Days |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | ${ }_{0}^{5}-Z$ |  |  |  |  |  |  |  |  |  |  |  |
|  | Oct | ling |  | mwat | Feb | Mar <br> - Build |  |  |  |  |  | Aug |

Average
Oct -Aug
Calendar Days

## Single Family Home - Initial Submission Per Inspection Type - Calendar Days



## Building Permit Reviews (Business days)

|  | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | July | Aug |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Department/Division |  |  |  |  |  |  |  |  |  |  |  |
| Building | 11 | 21 | 13 | 11 | 8 | 8 | 8 | 9 | 9 | 14 | 16 |
| Utility Billing | 2 | 2 | 3 | 2 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Planning | 5 | 10 | 12 | 24 | 22 | 22 | 21 | 30 | 24 | 21 | 15 |
| Public Works | 13 | 16 | 6 | 3 | 2 | 3 | 3 | 2 | 2 | 2 | 2 |


| Average |
| :---: |
| Oct -Aug |


| Business Days |
| ---: |
| 12 |
| 19 |
| 5 |

## Single Family Home - Initial Submission

Per Department/Division - Business Days






| $\$ 410,560$ |
| ---: |
| $0.1 \%$ |
| $6.0 \%$ |



| 2,036 | 2,031 | 1,895 | 1,946 | 1,957 | 2,069 | 2,108 | 2,073 | 1,967 | 2,071 | 1,928 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $-7.0 \%$ | $-0.2 \%$ | $-6.7 \%$ | $2.7 \%$ | $0.6 \%$ | $5.7 \%$ | $1.9 \%$ | $-1.7 \%$ | $-5.1 \%$ | $-4.7 \%$ | $-9.3 \%$ |
| $47.4 \%$ | $49.4 \%$ | $57.5 \%$ | $56.9 \%$ | $63.1 \%$ | $56.4 \%$ | $44.0 \%$ | $30.1 \%$ | $6.4 \%$ | $-0.2 \%$ | $-9.7 \%$ |



| 222 | 288 | 356 | 322 | 378 | 515 | 500 | 545 | 464 | 413 | 452 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $-41.6 \%$ | $29.7 \%$ | $23.6 \%$ | $-9.6 \%$ | $17.4 \%$ | $36.2 \%$ | $-2.9 \%$ | $9.0 \%$ | $-14.9 \%$ | $-11.4 \%$ | $9.4 \%$ |
| $-60.3 \%$ | $-50.5 \%$ | $-40.6 \%$ | $-32.8 \%$ | $-29.1 \%$ | $-24.0 \%$ | $-20.0 \%$ | $-14.4 \%$ | $-25.4 \%$ | $-13.8 \%$ | $7.6 \%$ |


Note: Data received from Royal Palm Coast Realtor Association Data included is for Cape Coral only
Numbers may change slightly based on report update from time to time

# EnerGov Stabilization \& Optimization Efforts 

On August 21st, the City successfully launched several new Energov improvements:

- The first owner/builder online permits, for single family homes and residential A/C change outs
- Automated permit status update emails for all permits, including: notification of when a permit fails application completeness check,

has rejected plan review comments, is coming up on expiration, and has expired
- Two new permit statuses, for all permits:
- Awaiting Customer, used for owner/builder permits pending ID check
- Resubmitted, used to distinguish when a resubmission has been received and is now un der review. Previously, the status "Resubmit Required" had been used. Now, "Resubmit Required" status will only indicate when the permit has been rejected and is pending up load/processing of new documents
- Automated license verification for contractors registered in CSS, for single family homes and residential A/C change out permits. When a contractor applies online for these two permits, Energov will automatically reach out to DBPR to validate the contractor's license

The City plans to roll out additional owner/builder online permits and automated license verification throughout September. On September 14th, there will be several updates to Energov:

- Energov will be updated from version 2021 to version 2022. The system will be down for both the public and City staff $9 / 14$ through $9 / 15$. The upgrade should bring enhanced performance and bug fixes
- IG Inspect and IG Enforce will be added as part of the 2022 upgrade and is planned to be fully implemented and adopted by November. These are workforce mobile apps that will increase the efficiency of inspections in the field
- Permitting will implement the Teams Breakout at this time, which will streamline permitting processes and further reduce permit turnaround times



## HISTORICAL FTE, VACANCIES, \& PRECEPTS

|  |  |  | Permits Issued | FY 2004 | Department FTE | Building FTE | $\begin{gathered} \text { Total FTE } \\ 116.25 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HISTORICAL ACTIVIT FTE |  |  | 28,334 |  | 116.25 | - |  |
|  |  |  | 38,891 | FY 2005 | 30.50 | 130.00 | 160.50 |
|  |  |  | 30,050 | FY 2006 | 31.50 | 190.00 | 221.50 |
|  |  |  | 20,486 | FY 2007 | 72.50 | 180.50 | 253.00 |
| Vacancies |  |  | 14,089 | FY 2008 | 72.50 | 97.00 | 169.50 |
|  |  |  | 13,162 | FY 2009 | 51.50 | 25.50 | 77.00 |
| Division of Vacancy | \# | Status | 12,918 | FY 2010 | 48.50 | 25.50 | 74.00 |
| Administration | 2 | Bus. Mgr advertised, Analyst on hold | 32,322 | FY 2018 | 54.00 | 49.45 | 103.45 |
| Land Development | 1 | Proj Mgr closes 9/1 | 29,996 | FY 2019 | 53.00 | 53.88 | 106.88 |
| Planning | 2 | On hold | 35,623 | FY 2020 | 57.00 | 57.88 | 114.88 |
| Code Compliance | 0 |  | 47,686 | FY 2021 | 61.40 | 68.88 | 130.28 |
| Permitting | 6 | Postings continue | 46,049 | FY 2022 | 62.40 | 69.88 | 132.28 |
| Building-B.O., A.B.O. | 1 | On hold, BO is contracted | 78,168 | FY 2023* | 70.12 | 112.88 | 183.00 |
| Chief Plans Examiner | 1 | One offer pending | *Activity in only 11 out of 12 months in the fiscal year <br> Note: Code Compliance Division FTE not included in DSD before 2012!!!! |  |  |  |  |
| Bldg - Plans Examiner | 5 | Currently interviewing candidates |  |  |  |  |  |  |  |
| Bldg - Inspector |  | 3 Chiefs, 1 cust serv, 2 inspectors |  |  |  |  |  |  |  |
| Equals to 14\% of department FTE $\ldots$ > | 24 |  |  |  |  |  |  |

## DSD LEADERSHIP TRAJTS \& PRINCIPLES



Professionalism
Respect
Ethics
Cross-training
Efficiency Performance Transparency Synergy

1. Know yourself and seek self-improvement
2. Be technically and tactically proficient
3. Know your team and look out for their welfare
4. Keep your team informed
5. Set the example
6. Ensure the task is understood, supervised, and accomplished
7. Train your staff as a team
8. Make sound and timely decisions
9. Develop a sense of responsibility among your subordinates
10. Employ your command in accordance with its capabilities
11. Seek responsibility and take responsibility for your actions

# GREAT SERVICE FOR OUR RESIDENTS \& EMPLOYEE SPOTLIGHT \& CONTACT INFO 


#### Abstract

I truly hope what I have to say makes a difference. I have had the pleasure of working with Nancy McNaughton through the "Deductible Assistance" program. From the beginning, Nancy effectively communicated every step that needed to be done in the eligibility process. Not only emailing me of crucial documents that were required but also following up with phone calls to status on progression of the process. These qualities are invaluable, especially in these times. I think she is an asset to the City of Cape Coral, that spoken from a resident since 1984. In closing, her values are needed in our City. Sincerely, RESIDENT


## Excellent

Customer service

 help? Poor

## EMPLOYEE SPOTLIGHT

Shane Kittendorf BU, PX, BN, CGC, CFM, ICC, Building Official (contracted)
Building Official and Flood Plain Manager with over 25 years of experience in the construction industry, 15 of which have been within the governmental sector. In November of 2020, I joined the private sector with Cap Government and have had the opportunity to serve many jurisdictions from the City of Wilton Manors, Town of Lake Park, City of Greenacres, Village of Palm Springs, City of Gainesville, City of Sanibel and now the great City of Cape Coral just to name a few.
skittendorf@capfla.com

## Ronald Cohowcz, Assistant Building Official

I have 35 years of experience in the Construction Industry with 16 of those years in the application of building codes working for local government organizations in SW Florida. I first became a Building Inspector in 2004 with Lee County, I also worked for Collier County preforming Plan Review and spent over 8 years in the City of Bonita Springs preforming multiple functions from inspections, plan review along with Deputy Building Official duties.

## rcohowcz@capecoral.gov

## CONTACT INFORMATION

| Operation | Phone (239) | Email |
| :---: | :---: | :---: |
| Development Services Interim Director - Juan G. Guerra, ICMA-CM | 574-0566 | jiguerra@capecoral.gov |
| Development Services Deputy Director - Vincent A. Cautero, AICP | 574-0600 | vcautero@capecoral.gov |
| Permitting | 574-0546 | Refer to EnerGov CSS |
| Commercial/Residential Permit Tracking | 573-3172 | Refer to EnerGov CSS |
| Code Compliance | 574-0613 | code@capecoral.gov |
| Garage Sale Permits | 574-0613 | code@capecoral.gov |
| Licensing and Business Tax Receipts | 574-0430 | code@capecoral.gov |
| Certificate of Occupancy | 574-0606 | COrequest@capecoral.gov |
| Building Plan Review Information | 826-5208 | Refer to FBC |
| City Planning, Zoning, Sign Permits, Certificates of Zoning Compliance, Housing, and FEMA | 574-0553 | planning@capecoral.gov |
| Land Development | 573-3167 | devservice@capecoral.gov |
| Site Development Plan Review | 573-3180 | SDPlans@capecoral.gov |
| Utility Commercial Construction | 573-3039 | btaylor@capecoral.gov |
| Fire Department Inspections and Reviews | 242-3264 | fireinspections@capecoral.gov |
| Public Works Surface Water Management Reviews | 574-0586 | mamiller@capecoral.gov |
| Automated Inspection Number | 855-636-2824 |  |

## Development Discussions in the Cape!

DSD has developed annual education and public outreach activities for our stakeholders. The goal of this Discussion is to reduce frustrations associated with permit activities, leading to a more efficient permit process for everyone.

Annually, DSD will provide:

- Four (4) in-person public outreach efforts in the four major quadrants of the city, with DSD, Fire, Utilities, Public Works, and EDO
- A monthly ( 12 total) virtual educational session to our customers
- Topics will range from: Using EnerGov, The Perfect Permit, Post Hurricane Permits, Environmental Compliance, among others


## Listening to the Customer \& Working with our Stakeholders JOIN THE DISCUSSION!



The November 2 Public Speaker Expected Topic: Florida Building Code Cycle 2023 changes for January 1, 2024.


VIRTUAL DISCUSSIONS WITH DEVELOPMENT SERVICES VIA MICROSOFT TEAMS

## ${ }^{0-0} 0$ <br> 888 <br> 2023-2024 SCHEDULE

COMMERCIAL DEVELOPMENT PERMITTING
AUGUST 23,2023
ACCESSORY PERMITS AND PERMIT CHECKLISTS
SEPTEMBER 18, 2023
CONTINUOUS IMPROVEMENT: TOP PERMIT REVIEW REJECTIONS
OCTOBER 18, 2023
RESIDENTIAL PERMITTING
NOVEMBER 13, 2023
TOP CODE COMPLIANCE VIOLATIONS
JANUARY 22, 2024
INSPECTIONS OVERVIEW AND ADMINISTRATIVE INTERPRETATIONS
EERUARY 26, 2024
POOLS, FENCES, AND ROOF PERMITTING
MARCH 18, 2024
SCREENS AND ALUMINUM PERMITTING
APRIL 22, 2024
CONSERVATION EFFORTS AND ORDINANCE REVIEW
MAY 20, 2024
IF YOU WOULD LIKE TO ATTEND A VIRTUAL MEETING
JOIN ON YOUR COMPUTER OR MOBILE APP Io Be Announced
CALL IN (AUDIO ONLY)
conference ID: TBA

For up to date information, please visit us at:
www.capecoral.gov/department/community_development/development_discussions.php

